

Fiscal Year 2020
Preliminary Budget
August 2019

Richard L. Gregg, Superintendent Robert A. Silber, Chief Financial Officer

# Members of the Christina School District Board of Education July 2019

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### **Table of Contents**

- I. Introduction
  - A. Beliefs of the Board
  - **B.** Budget Process
  - C. Influencing Factors
- II. Local Revenue
  - A. Tax Warrant
  - B. Charter/Choice
  - C. State Funding Student Enrollment
  - D. Federal Funding
- III. Operating Budget Agency 953300 Regular Schools
  - A. Revenue
  - B. Expense
    - i. Expense by Category
    - ii. Expense by Operating Unit
  - C. School Discretionary Budget
  - D. Federal Consolidated Grant
- IV. Tuition Based Agencies
  - A. Delaware School for the Deaf (Agency 955100)
  - B. District Programs (Agencies 955600 & 955900)
  - C. Delaware Autism Program (Agency 956000)
- V. Glossary of Terms

### I. Introduction

The preparation of the preliminary budget begins in January, after the release of the Governor's proposed budget. This document provides indicators of change. The final state budget is approved by the General Assembly, after recommendations from the Joint Finance Committees, prior to the governor's approval. The state budget has a direct impact on school funding. The State reduced general operating funds to all District and Charter Schools by  $^{\circ}$ 426 Million. Christina School District and the Agencies of the District experienced a reduction of  $^{\circ}$ 43.2 Million.

This year, the state continued programs initiated last year, and has implemented new programs designed to provide additional support for schools with high concentrations of poverty, English language learners, and mental health in targeted elementary schools. In addition, the state also is providing support for basic special education students in grades kindergarten through 3<sup>rd</sup> grade. These programs provide the opportunity for School Boards to provide supplemental funding through a match tax.

The District/ School Board and the State established a Wilmington School Initiative that will provide supplemental operating and capital funds. This opportunity, as well as the proposed budget aligns with the beliefs of the Christina School District Board of Education.

#### A. Beliefs of the Christina School District Board of Education

- The Board of Education, District educators, and Christina families will work as a team;
- All children can learn and children who attend our district will learn and will achieve to
  their highest potential when entrusted to our educators. Anything short of striving to
  attain this is a breach of our professional and moral responsibility;
- We will aspire to trajectory of high expectation to which we hold ourselves, all our employees, and all our families, and all our students;
- Learning environments that are inspiring, positive, well organized, nurturing, safe, and orderly are critical to support student achievement;
- Our teachers will demonstrate the ability and the desire to educate each child at a high level, but our school system has an obligation to quantify and specify the nature of work our teachers are to do. Without that clarity, we will fail;
- Everyone will be held accountable through regular and multiple uses of student performance data;
- We have a responsibility to enable children to develop positive and healthy behaviors and attitudes toward variations in race, socioeconomic conditions, ethnicity, religion, family, gender, and other aspects of diversity;
- Equity and excellence in tandem are paramount. We also believe that equity without excellence is nothing more than tokenism and excellence without equity is nothing more than privilege;
- High performing students need to be challenged just as much as all other children;
- Every Christina School District employee and volunteer is an educator. Our educators have a huge capacity to change lives for the better and our young people will rise to the expectations we place on them;
- Public education thrives with true public support and meeting our goals for the Christina School District will require commitment to hard work, focus, participation, intensity, and investment;
- Families play an important and influential role in the educational success of a child. We must invite and encourage their invaluable contributions

### **B. Budget Process**

- July 2018 State finalized the Operating and Capital Budgets. (June 30)
- July 2018 CSD Board approved tax warrant, including continuing match taxes for existing programs, initiated by the State, and choosing not to increase taxes for some new initiatives.

#### C. Influencing Factors

- State Salary Increase
- Slight decrease in Pension rate
- Step Increases State and Local
- Increases in negotiated contracts
- State & Local Funding for Student Success Block Grant funding to support k-3 Basic Special Education ~\$900 Thousand and Reading support ~\$1 million.
- Opportunity Grants
  - Flexible Allocation ~\$2.7 million − support for low income and English Language Learners
  - 2. Mental Health and Reading Support ~\$770 Thousand
  - 3. Wilmington Schools ~\$1.5 Million
- Major Capital Improvement funding for the City of Wilmington (\$21.5 Million). While this amount was authorized by the Legislature, utilization is pending as well as Board Authorization (these funds fall outside of the current MOU)

The Christina School District's Preliminary Budget represents the fiscal period beginning July 1, 2019 and ending June 30, 2020. Separate operating budgets are prepared for the Regular School, The Delaware School for the Deaf, the Christina REACH/ILC programs (combined and referenced as District Programs), and the Delaware Autism program. The Final Budgets are prepared subsequent to the finalization of the September 30-unit count.

### <u>Structural Deficiency – Local Unrestricted Funds</u>

A structural deficiency exists when local operating tax receipts are not sufficient to meet local funded operating expenses. The District operated with a *structural deficit last year* of ~\$7.4 Million.

The Christina School District (Agency 953300) began the fiscal year with ~\$9.9 Million in unrestricted unencumbered local funds. The unrestricted local funds represent resources required for local expenses at the beginning of the fiscal period through the primary receipt of local tax revenue (Primarily Payroll). The District typically receives the majority of local tax revenue in late October. Total Tax Revenue is projected to be ~\$135.2 Million. Total Operating revenue generated through the Operating Tax is projected at ~\$93.5 Million. Local operating tax revenue is projected at ~\$59.7 Million after reductions for Charter School and Choice payments of ~\$36 Million. (As of August 1, the Delaware Department of Education had not released preliminary Charter and Choice information.) Total Local Funds available to the District, including restricted funds are project to be ~\$108.2 Million. Restricted Local funds are collected to support areas such as Food Services (Generated through Federal Reimbursement or Student Payment); Tuition based programs (Generated through Tuition Tax); Debt Service (Generated through Debt Service Tax); Programs supported by Match Taxes; and other programs supported by the grants and parent payment for programs such as our Pre-School.

Overall State receipts are projected as ~\$ 152.2 Million. State support for general operating expenses was reduced by ~\$2.3 Million in this agency. The State provided ~\$17.5 Million for capital improvements at Bayard and Bancroft schools last year. Funding is released to the district as work is identified and approved. Funding will continue through this fiscal year, with potentially another \$12.1 million provided in this year's State Bond Bill.

### II. Local Revenue

### **Property Taxes - Local Revenue**

Local Revenue is derived through the collection of tax receipts. A Tax Warrant, established by the Christina School Board in July, directs the New Castle County Government to collect taxes as established in Delaware State Code. The tax warrant is comprised of four categories:

General Operations are primarily funded through real estate taxes. The tax rate is established by two components. The first 46.8 cents (per \$100 of assessed value) is the rate of the former New Castle County School District at the time of its dissolution in June 1981. This rate is fixed and established in Delaware Code, Title XIV, §1925(b). We refer to this as the "New Castle County Tax Pool". The New Castle County School District is an entity that exists pursuant to sections 1028 and 1925 of Title XIV and has no legal purpose but to collect and distribute property taxes on behalf of the four school districts (Christina, Red Clay, Colonial, and Brandywine) which were part of the New Castle County School District. Funds contributed to the tax pool are redistributed based upon earned units. The allocation calculation of the Tax Pool was frozen in FY 2012. It is projected that the District will lose ~\$.85 Million of tax receipts to the tax pool. The remaining \$1.252 was established through the referendum process, and includes 10 cents of restricted funds established in 2003. It is projected that the District will receive ~\$25 Million from the Tax Pool, and ~\$69 Million direct from real estate taxes. Total Rate is \$1.72 (per \$100 of assessed value)

### Reduction of Operating Revenue

Students have an option to receive public education at a public charter school or choice to another district in the state. Should the student select either of these options, the local operating receipts are reduced through the charter and choice payment process. Charter and Choice payments this year are estimated at \$ 31.6 Million. Payments are treated as a reduction in revenue. This fiscal year, we project an increase in the cost per student and an increase in the number of students attending Charter Schools because of continued growth of existing Charters.

<u>Debt Service Tax</u> raises funds annually to pay debt service (principal and interest) on the District's long-term debt from bonds sold on the District's behalf by the state. The District benefits from the State's AAA tax rating. Major capital improvement projects are defined as costing in excess of \$500,000. The District is responsible for 40% of the cost of all such projects. The taxpayers through a capital referendum process must approve all such projects. The **current rate is 7.5 cents** (per \$100 of assessed value). The School Board through the approval of the Tax Warrant establishes the rate yearly.

Match Tax raises funds to support programs established by State legislation. The School Board through the Tax Warrant establishes Match Tax rate on an annual basis. This rate is established to generate sufficient funds to receive "matching" state dollars. The State provides funding that require the District match fund (Minor Capital) or suggest match funding (Student Success Block Grant; Technology Block Grant, and others). The amount authorized to be raised is established annually through the State of Delaware Capital Budget (Minor Capital), or through epilogue language in the State Operating Budget. In addition, the state has authorized continued collection of matching funds on certain programs no long supported by the state. Continuation of these programs is authorized through epilogue language of the State of Delaware Operating Budget or codified within state law. These programs include Technology Maintenance, Extra Time, and Math and Reading Resource Teachers. The current rate is 7.0 cents (per \$100 of assessed value) and was decreased by the Board in July by 0.5 cents.

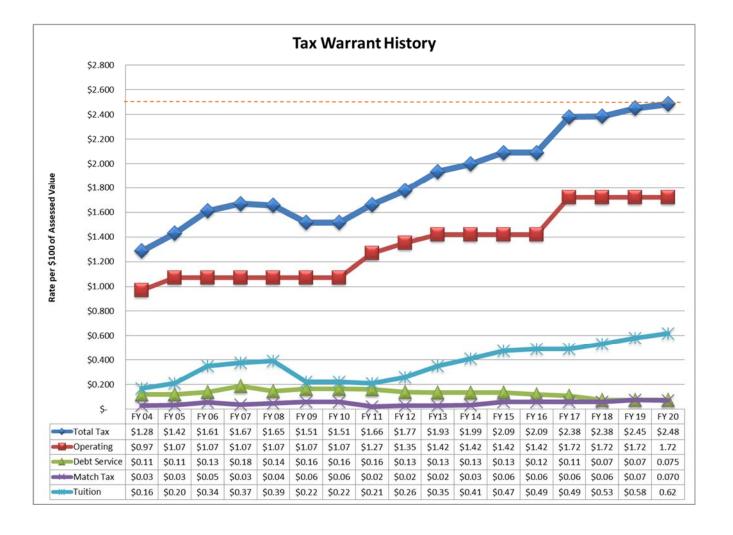
<u>Tuition Tax</u> is utilized exclusively for the educational expenses of those special need students with unique or intensive/ complex instructional requirements who cannot be properly serviced in the regular classroom setting. These students attend: The Delaware School for the Deaf; The Delaware Autism Program; the REACH Program; the ILC program; the Bilingual Program; Sarah Pyle Academy; placements to other school districts with special programs approved by The State of Delaware Department of Education; services while

in the traditional school; or are privately placed in programs throughout the country. School Boards are authorized to establish a rate sufficient to meet the projected needs for the upcoming year. The **current rate is 62.0 cents**, an **increase of 4 cents**.

### A) FISCAL 2019 TAX WARRANT - SUMMARY

Rates are per \$100 of Assessed Value				
Rate for Fiscal 2019	\$ 1.720	\$ 0.075	\$ 0.075	\$ 0.580
Proposed Rate Fiscal 2020	\$ 1.720	\$ 0.075	\$ 0.070	\$ 0.620
Change	\$ -	\$ -	\$ (0.005)	\$ 0.040
Projected Fund Balance July 1		\$ 3,035,664	\$ 225,138	\$ 815,504
FY 19 & Q1 FY20 Expenditures(Debt Svc)		\$ (6,991,405)		
Expenditures (Match & Tuition)			\$ (3,969,678)	\$ (33,944,000)
Amount Required to raise		\$ 3,955,741	\$ 3,744,541	\$ 33,128,496
Per Delaware Code Title 14 Section 1916				
"fix the rate of taxation plus 10% for				
Delinguencies" (District utilizes 2%)		\$ 79,115	\$ 74,891	\$ 662,570
Amount Used to Establish Tax Rate		\$ 4,034,856	\$ 3,819,431	\$ 33,791,066
Total Property Assessment	\$ 5,562,445,141			
Tax Basis per \$100	\$ 55,624,451.41			
Amount Raised	\$ 95,674,056	\$ 4,171,834	\$ 3,893,712	\$ 34,487,160
Projected Loss to NCC Pool	\$ (737,721)			
Projected Delinquency	\$ (1,392,836)	\$ (79,115)	\$ (74,891)	\$ (662,570)
Projected Net Available**	\$ 93,543,499	\$ 4,092,719	\$ 3,818,821	\$ 33,824,590

<sup>\*\*</sup> Charter and Choice Payments not included above. These Payments are reflected as Revenue Reductions



### B) Charter & Choice

As of August 1<sup>st</sup>, The Department of Education has not released data for Charter & Choice preliminary enrollment, nor has local cost per student been provided. This information are key to understanding the funds available for students attending the Christina School District. This information will be included in the Final Budget Report.

### C) STATE FUNDING

The State of Delaware provides funding the Public Education in a number of categories. Calculations for these funds are primarily driven by the State Funding Formula, referred to as the September 30 Unit Count. This is a process to determine the actual number of students in class as of September 30. Units are derived by the number of students within a building/program/district. The level of support required ("Need") is established by the District's Educational Diagnosticians under guidance of the State Department of Education. The units generated are subject to audit.

		Student Cate	egory Divisor	S	
	Grades	Grades 4-			
Pre KN	KN-3	12	Basic	Intensive	Complex
12.8	16.2	20	8.4	6	2.6

The District earns one Teaching Unit for each 20 Regular Education students in the 4<sup>th</sup> through 12<sup>th</sup> Grade.

#### **Primary State Funding**

<u>Division I</u> funds are utilized to pay the state portion of salaries, benefits, and other employment costs for all state-authorized positions. These funds may be used for most classifications of district employees. Other Employment costs include the state portion of Social Security; Medicare; Worker 'compensation insurance; and Unemployment insurance. Division I Units represent the number of earned Teaching units based on student population, as established during the September 30 Unit Count.

<u>Division II</u> funds are generated through the District's unit count (enrollment) and is comprised of Energy funds \$2,387 per unit (decrease of \$48 or 2%), and "All other Costs" at \$2,925 per unit. "All other Costs" is the primary source of funds for materials and supplies. Division II funding is calculated based on the number of Division I units with adjustments made for Vocational Funding.

<u>Division III</u> is intended to equalize the revenue for all Delaware school districts based on a complex formula, with annual adjustments in accordance with a sales-to-assessment survey of real estate values. Although Delaware code indicates annual adjustments, the rates have been frozen at levels established in 2009. These funds are utilized to offset local salaries and other employment costs and currently generate \$6,465 per unit.

<u>Educational Sustainment Fund</u> was approved this year by the General Assembly to support local salary and other employment expenses. The amount provided per unit is established based on the total number of statewide units.

<u>Transportation Funds</u> are provided through a formula to provide student transportation to and from school. This funding is allocated based on the district's routes and miles associated with each route. Each route is approved by the state, and only includes the miles between the first student pick-up and the last student drop-off. Mileage between bus yards (storage facilities) and the first pick-up/last drop-off are referred to as "deadhead" miles and are not covered by the state. The State Legislature approved funding for this year at 90% of calculated costs. Costs for Transportation provided by the district is greater than the 10% unfunded amount. Cost to the District for transportation of students, to and from school, provided by third party contractors is limited to the 10% unfunded amount. All payments are processed through the district.

<u>Vocational Education Funds ("509")</u> is provided for supplies, materials and equipment for Department of Education approved vocational career programs offered in our secondary schools (middle and high schools). Vocational funding is calculated based upon the number of hours students have enrolled in State approved vocational programs.

<u>Other State Funds</u> represent any number of state instructional pass-through monies. Some of these include: Cafeteria Salaries; Drivers Education; Parent Early Education Center; Adult Education; Professional Development; and Contractual Options (cash out of related services units to provide hard to fill services for special need students)

SUMMARY OF ENROLLMENT & UNITS BY SCHOOL FOR SEPTEMBER 30, 2019 - NEED BASED Christina School District (33) AS OF 8/1/2019

			ENR	OLLME	NT						UNI	TS				
SCHOOL	PreK	K-3	4-12	BAS	INT	CMP	Total	PreK	K-3	4-12	BAS	INT	CMP	voc	DED	Total
Brookside Elem (330310)	2	193	92	13	1	1	302	0.16	11.91	4.60	1.55	0.17	0.38	0.00	0.00	18.77
Marshall Elem (330312)	2	494	256	21	8	2	783	0.16	30.49	12.80	2.50	1.33	0.77	0.00	0.00	48.05
Jones Elem (330314)	2	202	101	19	11	2	337	0.16	12.47	5.05	2.26	1.83	0.77	0.00	0.00	22.54
Downes Elem (330318)	0	322	131	12	8	1	474	0.00	19.88	6.55	1.43	1.33	0.38	0.00	0.00	29.57
Gallaher Elem (330320)	1	307	138	26	23	5	500	0.08	18.95	6.90	3.10	3.83	1.92	0.00	0.00	34.78
Keene Elementar (330321)	1	303	131	25	28	4	492	0.08	18.70	6.55	2.98	4.67	1.54	0.00	0.00	34.52
Leasure Elem (330322)	5	241	122	19	8	3	398	0.39	14.88	6.10	2.26	1.33	1.15	0.00	0.00	26.11
Maclary Elem (330324)	0	195	91	13	6	1	306	0.00	12.04	4.55	1.55	1.00	0.38	0.00	0.00	19.52
McVey Elem (330326)	2	209	81	11	20	1	324	0.16	12.90	4.05	1.31	3.33	0.38	0.00	0.00	22.13
Oberle Elem Sch (330327)	3	348	197	14	17	3	582	0.23	21.48	9.85	1.67	2.83	1.15	0.00	0.00	37.21
Smith Elem (330330)	4	255	151	16	21	3	450	0.31	15.74	7.55	1.90	3.50	1.15	0.00	0.00	30.15
West Park Place (330332)	0	215	95	12	8	1	331	0.00	13.27	4.75	1.43	1.33	0.38	0.00	0.00	21.16
Wilson Elem (330334)	0	167	87	13	8	0	275	0.00	10.31	4.35	1.55	1.33	0.00	0.00	0.00	17.54
Brader Elem (330339)	2	202	126	10	16	4	360	0.16	12.47	6.30	1.19	2.67	1.54	0.00	0.00	24.33
Bancroft Elem (330350)	0	255	186	38	14	3	496	0.00	15.74	9.30	4.52	2.33	1.15	0.00	0.00	33.04
Bayard Middle (330352)	0	185	333	51	23	2	594	0.00	11.42	16.65	6.07	3.83	0.77	0.76	-0.38	39.12
Drew-Pyle (330354)	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Elbert-Palmer (330356)	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Pulaski Elem (330358)	0	0	0	0	0	0	0	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stubbs Elem (330362)	0	76	0	1	4	2	83	0.00	4.69	0.00	0.12	0.67	0.77	0.00	0.00	6.25
Gauger_Cobbs Mi (330372)	0	0	846	106	36	3	991	0.00	0.00	42.30	12.62	6.00	1.15	1.90	-0.95	63.02
Kirk Middle (330374)	0	0	583	88	28	6	705	0.00	0.00	29.15	10.48	4.67	2.31	4.79	-2.39	49.01
Shue-Medill Mid (330376)	0	0	697	128	31	10	866	0.00	0.00	34.85	15.24	5.17	3.85	0.00	0.00	59.11
Christiana High (330390)	0	0	969	80	24	13	1,086	0.00	0.00	48.45	9.52	4.00	5.00	6.15	-3.07	70.05
Glasgow High (330392)	0	0	650	83	19	3	755	0.00	0.00	32.50	9.88	3.17	1.15	4.60	-2.29	49.01
Newark High (330394)	0	0	909	119	31	4	1,063	0.00	0.00	45.45	14.17	5.17	1.54	0.00	0.00	66.33
REACH/CBIP (330512)	0	0	2	0	16	149	167	0.00	0.00	0.10	0.00	2.67	57.31	0.04	-0.02	60.10
Christina ILC (330535)	0	5	38	18	280	142	483	0.00	0.31	1.90	2.14	46.67	54.62	0.30	-0.15	105.79
Alternative Pro (330537)	0	0	50	5	1	1	57	0.00	0.00	2.50	0.60	0.17	0.38	0.00	0.00	3.65
Brennen School (330538)	0	0	1	0	10	423	434	0.00	0.00	0.05	0.00	1.67	162.69	0.00	0.00	164.41
Sterck School (330540)	0	0	0	0	0	112	112	0.00	0.00	0.00	0.00	0.00	43.08	0.00	0.00	43.08
Christina Early (330545)	211	0	0	0	78	39	328	16.48	0.00	0.00	0.00	13.00	15.00	0.00	0.00	44.48
TOTAL	235	4,174	7,063	941	778	943	14,134	18.36	257.7	353.2	112.02	129.67	362.69	18.54	9.27	1,242.81

The above represents student enrollment as of 8/1/2019, when compared to the September 30, 2017 Unit Count, the district overall student count is down 274 students. Historically, parents will be enrolling their kindergarten students closer to the beginning of the school year.

### D) FEDERAL FUNDING

The Christina School District currently receives Federal Funds from the State of Delaware as pass-through grants. The District is not a direct recipient of Federal Funds. The District is considered a sub-recipient of the State's Grant applications. The District submits to the State a consolidated grant application, which encompasses the following Federal Programs:

<u>Title I, Part A (Title I)</u> of the Elementary and Secondary Education Act, as amended (ESEA) provides financial assistance to local educational agencies (LEAs) and schools with high numbers or high percentages of children from low-income families to help ensure that all children meet challenging state academic standards. The District utilizes the "school-wide" approach to administer the program. Qualifying schools are therefore eligible to utilize funding for the general benefit of the student body. The emphasis in school-wide program

schools is on serving all students, improving all structures that support student learning, and combining all resources, as allowed, to achieve a common goal.

<u>Title II Part A (Improving Teacher Quality)</u> The objective of this grant is to increase student academic achievement through strategies such as improving teacher and principal quality and increasing the number of highly qualified teachers in the classroom and highly qualified principals and assistant principals in schools, through professional development activities.

State Professional Development Fund – approved through the Consolidated Grant and is funded by the State.

<u>Title III, LEP</u> This program is designed to improve the education of limited English proficient children and youths by helping them learn English and meet challenging state academic content and student academic achievement standards.

<u>Carl D. Perkins Vocational and Technical Education</u> funds are provided to increase focus on the academic achievement of career and technical education students, and strengthen the connections between secondary and postsecondary education.

<u>Individuals with Disabilities Education Act (IDEA)</u> funds are received for two programs IDEA 3-5, and IDEA 6-21. IDEA is the primary law governing special education services in public schools. It is categorical funding to assist in meeting costs of providing special education and related services to children with disabilities. Funds can be utilized for teacher salaries and other personnel, instructional materials, and "related services" such as occupational and physical therapy or specialized transportation.

### Other Federal Grants

The District receives a large number of other federal grants that are for either school improvement or another specific purpose. All grant applications are individually submitted, and approved by the State Department of Education. There are 41 active federal grants (not including those entitlements for this fiscal year) with an average authorization to spend of ~\$200,500

Federal Grants have beginning and end dates that are not aligned with the State fiscal year. The Federal fiscal year runs from October 1 through September 30. Grant periods typically extend beyond the District fiscal year and are greater than 12 months. Budgets for the grants are submitted in conjunction with the applications. Expenses are monitored to align with approval.

The consolidated grant application for the current fiscal year is currently projected to provide:

Title I*	Title III	Title III -	IDEA 611	IDEA 619	CTE -	State PD	TOTAL
		Immigrant			Perkins		
\$9,284,664	\$148,362	\$4,904	4,202,220	\$191,404	\$478,741	\$191,990	\$14,502,285

Title I represents the consolidation of Title I, II and IV.



### **III. OPERATING BUDGET - DIVISION 953300**

### A. Revenue

			FY 2020
	FY 2019	FY 2019	Preliminary
	Final Budget	Receipts	Budget
STATE FUNDS			
Formula Salaries & OEC's	\$ 96,900,000	\$ 95,834,666	\$ 96,347,680
Cafeteria Salaries	\$ 1,750,000	\$ 1,549,270	\$ 1,549,500
Division II, AOC	\$ 2,374,818	\$ 2,374,818	\$ 2,375,000.00
Division II, AOC - Voc	\$ 281,231	\$ 281,231	\$ 281,231.00
Division II, Energy	\$ 2,350,264	\$ 2,350,264	\$ 2,350,264.00
Division III, Equalization	\$ 5,990,030	\$ 6,352,393	\$ 6,216,980.00
State Transportation	\$ 8,792,000	\$ 8,952,675	\$ 9,102,437.00
Related Services	\$ 100,000	\$ 252,508	\$ 253,000.00
Excellence Option	\$ 246,402	\$ -	\$ -
Drivers Ed.	\$ -	\$ 47,566	\$ 42,810.00
Unique Alternative	\$ 47,566	\$ 1,880,158	\$ 1,880,158.00
Fostercare Transportation	\$ 1,700,000	\$ 140,000	\$ 140,000.00
SSBG K-3	\$ 193,368	\$ 416,352	\$ 630,524.00
SSBG Reading	\$ 664,856	\$ 714,292	\$ 729,918.00
Professional Development	\$ 1,377,088	\$ 193,368	\$ 191,990.00
School Improvement/Opportunity Grant	\$ 1,500,000	\$ 1,288,942	\$ 1,365,750.00
Opportunity Fund		\$ -	\$ 1,365,750.00
Opp Fund/ Mental Health		\$ -	\$ 385,416.00
Minor Capital Improvements	\$ 19,221,700	\$ 4,371,336	\$ 1,346,405.00
VSA- Minor Cap			\$ 4,911,000.00
Safety & Security			\$ 612,365.27
Wilmington Initiative - Operating	\$ -	\$ 1,500,000	\$ 1,530,000.00
Wilmington Initiative - Capital	\$ 3,442,234	\$ 3,321,700	\$ 12,900,000.00
Major Capital Improvements * Brennen	\$ 322,412		
Educational Sustainment Fund	\$ 1,130,644	\$ 3,442,234	\$ 3,442,000.00
Technology Block Grant	\$ 620,086	\$ 360,682	\$ 415,421.00
Other State Revenue	\$ -	\$ 53,967	\$ 10,574.00
Total State Funds	\$ 149,004,699	\$ 135,678,423	\$ 150,376,173

LOCAL FUNDS			
Current Expense Tax Receipts	\$ 93,290,168	\$ 95,796,258	\$ 95,674,056
Charter/Choice Payments	\$ (29,951,000)	\$ (33,115,663)	\$(34,440,289)
Charter/Choice Pay't - Restricted Funds -			
10¢Ref	\$ (1,908,138)	\$ (1,527,918)	\$ (1,527,918)
Debt Service Tax Receipts	\$ 3,908,062	\$ 4,220,590	\$ 4,171,834.00
Tuition Tax Receipts	\$ 31,585,418	\$ 32,183,843	\$ 34,824,590
Charter/Choice Payments - Tuition Tax	\$ (3,074,493)	\$ (3,074,493)	\$ (3,197,472)
Minor Capital Tax Receipts	\$ 914,224	\$ 914,224	\$ 894,006.00
Tech Maintenance	\$ 932,737	\$ 932,737	\$ 934,491.00
Match Tax (Reading/Math Resource; Extra			
Time; Student Success)	\$ 2,311,897	\$ 2,311,897	\$ 2,141,181.00
Indirect Cost	\$ 2,400,000	\$ 478,933	\$ 1,500,000.00
Cafeteria	\$ 7,400,000	\$ 6,625,043	\$ 6,625,000.00
Pre-School	\$ 180,000	\$ 207,556	\$ 200,000.00
Parents as Teachers	\$ 1,500,000	\$ 391,078	\$ 440,108.00
Parents as Teachers/Stay & Play	\$ 32,000		
Other Local Revenue	\$ -	\$ 2,125,183	\$ 80,000.00
Total Local Funds	\$ 109,520,875	\$ 108,469,268	\$ 108,239,587

FEDERAL FUNDS (Award)						
IDEA Part B (3-21)	\$	4,265,157	\$	4,179,308	\$	4,202,220
IDEA Part B (3-5)	\$	167,968	\$	167,116	\$	191,404
Title I*	\$	7,130,225	\$	7,138,355	\$	9,284,664
Title II	\$	1,150,084	\$	1,162,043	Tit	ie I
Title III	\$	162,963	\$	162,963	\$	148,362
Title III Immigrant	\$	3,133	\$	3,133	\$	4,904
Title IV	\$	750,803	\$	754,050	Tit	ile I
Perkins	\$	443,919	\$	459,268	\$	478,741
SIGG 1003G/ Priority/CSI	\$	-			\$	1,595,160
Focus School Funds	\$	100,000	\$	-		
Other Federal Revenue	\$	266,171	\$	553,649		
Total Federal Funds	\$	14,440,423	\$	14,579,885	\$	15,905,455
OTHER FUNDS						
Adult Education	\$	612,310	\$	628,734	\$	628,300.00
PEEC	\$	478,644	\$	506,329	\$	427,000.00
		,	•	,	+	
New Castle County Learning Center	\$	215,500	\$	215,500	\$	215,500.00
New Castle County Learning Center ECAP						215,500.00 505,450.00
, ,	\$	215,500	\$	215,500	\$	· ·
ECAP	\$	215,500 500,870	\$	215,500 501,870	\$	505,450.00
ECAP CSCRP	\$ \$ \$	215,500 500,870 95,000	\$ \$ \$	215,500 501,870 99,732	\$ \$ \$	505,450.00 102,000.00
ECAP CSCRP Total Other Funds	\$ \$ \$	215,500 500,870 95,000 <b>1,902,324</b>	\$ \$ \$	215,500 501,870 99,732 <b>1,952,165</b>	\$ \$ <b>\$</b>	505,450.00 102,000.00 <b>1,878,250</b>

## B. PROJECTED EXPENSES

	FISCAL 2019 EXPENDITURES													
		State	Res	tricted Local	Un	restricted Local	9)	tate Capital		<b>Grand Total</b>				
Salary & Wages	\$	69,402,654.82	\$1	0,675,994.38	\$	36,944,778.46			\$1	117,023,427.66				
Benefits & OEC	\$	43,021,462.19	\$ .	5,647,477.12	\$	17,404,553.53			\$	66,073,492.84				
Contracted Services	\$	12,578,518.51	\$1	3,721,421.10	\$	7,614,874.57	\$	1,946,644.71	\$	35,861,458.89				
Supplies & Materials	\$	2,018,167.37	\$ 4	4,721,563.16	\$	1,363,942.27	\$	74,999.35	\$	8,178,672.15				
Debt Service			\$ 4	4,476,194.39					\$	4,476,194.39				
Equipment	\$	83,396.40	\$	614,209.55	\$	10,782.00			\$	708,387.95				
Travel	\$	74,729.67	\$	26,322.71	\$	33,409.95			\$	134,462.33				
<b>Grand Total</b>	\$	127,178,928.96	\$3	9,883,182.41	\$	63,372,340.78	\$	2,021,644.06	\$2	232,456,096.21				
		P	RELI	MINARY BUD	GE	Γ FISCAL 2020								
	Sta	nte	Res	tricted Local	Un	restricted Local	Sta	te Capital	Gra	and Total				
Salary & Wages	\$	69,961,989	\$	14,940,427	\$	35,106,630			\$	120,009,046				
Benefits & OEC	\$	41,061,928	\$	8,769,135	\$	16,711,294			\$	66,542,356				
Contracted Services	\$	14,362,598	\$	12,918,011	\$	7,019,152	\$	16,893,020	\$	51,192,781				
Supplies & Materials	\$	1,653,875	\$	4,279,767	\$	1,118,483	\$	85,396	\$	7,137,521				
Debt Service			\$	4,337,573					\$	4,337,573				
Equipment			\$	=					\$	-				
Travel	\$	63,380	\$	29,255	\$	13,660			\$	106,295				
<b>Grand Total</b>	\$	127,103,769	\$	45,274,167	\$	59,969,219	\$	16,978,416	\$	249,325,572				

### **BY OPERATING UNIT**

99921000 Support Ser 99921050 Special Edu 99930300 Special Ser 99940000 Business Of 99940050 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970200 Minor Cap 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970650 Summer Scl 99990000 Adult Educa 99990050 MRG OF SEC			-		tual 2019	_	RELIM BUDGET FY 2020	<b>G</b> 0p	arison FY 2019 Exp
99910100 Superinten 99910105 DEPUTY SUF 99920000 Curriculum, 99920110 School Base 99920300 BiLingual 99920500 Professiona 99921000 Support Ser 99921000 Support Ser 99921000 Special Edu 99930300 Special Sen 99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970000 Minor Cap 99970000 Parent Early 99970600 Parent Early 99970600 Parent Early 99970600 Research Ser 99970675 Other Distrit 99980000 Summer Sci 99990000 Adult Educa 99990000 Adult Educa 99990000 MRG OF SEC 99990000 MRG OF SEC 99990000 MRG OF SEC 99990000 MRG OF SEC 99990000 Adult Educa 99990000 Adult Educa 99990000 MRG OF SEC 99990000 MRG OF SEC 99990000 MRG OF SEC 99930310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A New Castle 9330314A R. Elisabeth 9330314A New T. S. G 9330314A Porter Roac 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Bay B. Leas 9330324A Brorter Roac 9330334A Etta J. Wilsi 9330334A Etta J. Wilsi 9330335A Bayard Inte 933035A Bayard Inte 933035A Bayard Inte 933035A Bayard Inte 933035A Sarah Pyle A 933035A Gaiger-Cob 9330374A George V. K 9330374A George V. K 9330374A George V. K 9330374A George V. K 9330390B Christiana F 9330390A Christiana F 9330394A Newark Hig	Expenditures	\$	158,946,993	\$	156,759,773	\$	161,545,376	\$	4,785,603
99910105 DEPUTY SUF 99920000 Curriculum, 99920110 School Base 99920300 BiLingual 99920500 Professiona 99921000 Support Ser 99921000 Support Ser 99921000 Special Edu 99930300 Special Ser 99940000 Business Of 99940700 Grants Offic 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt Ser 99970000 Local Debt Ser 99970000 Major Cap 99970600 Parent Early 99970600 Parent Early 99970600 Parent Early 99970600 Research Ser 99970675 Other Distrit 99980000 Summer Sci 99990000 Adult Educa 99990000 Adult Educa 99990000 Adult Educa 99990000 MRG OF SEC 99930310A Brookside E 9330312A Thurgood N 9330312A Thurgood N 9330312A Thurgood N 9330312A William B. N 9330312A William B. N 9330312A William B. N 9330312A William B. N 9330312A West Park F 933032A Robert S. G 9330312A West Park F 933032A Robert S. G 933032A Robert S. G 933032A Robert S. G 933032A Robert S. G 933031A John R. Dov		\$	152,500	\$	124,654	\$	123,410	\$	(1,244
99920000 Curriculum, 99920110 School Base 99920300 BiLingual 99920500 Professiona 99921000 Support Ser 99921050 Special Edu 99930300 Special Ser 99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970000 Local Debt S 99970600 Parent Early 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970650 Student Ser 99970675 Other Distri 99980000 Summer Scl 99990000 Adult Educa 99990000 Adult Educa 99990000 MRG OF ELE 99990000 MRG OF SEC 99930310A Brookside E 9330312A Thurgood N 9330312A Thurgood N 9330312A Thurgood N 9330312A William B. N 9330312A William B. N 9330312A William B. N 933032A Robert S. G 9330314A Albert H. Jo 9330314A Albert B. Jo 9330314A Porter Roac 9330314A Porter Roac 933032A West Park F 933032A West Park F 933033AA Etta J. Wilsc 933035A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Sarah Pyle A 933035A Gauger-Cob 933037AA George V. K 933037AA George V. K 933037AA George V. K 933039AA Christiana F 933039AA Christiana F 933039AA Newark Hig	tendent	\$	124,250	\$	85,247	\$	87,655	\$	2,408
99920110 School Base 99920300 BiLingual 99920500 Professiona 99921000 Support Ser 99921000 Support Ser 99921000 Special Edu 99930300 Special Edu 99930300 Special Ser 99940000 Business Of 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960300 State Trans 99970000 Local Debt Ser 99970000 Local Debt Ser 99970000 Major Cap 99970600 Parent Early 99970600 Parent Early 99970600 Parent Early 99970600 Research Ser 99970675 Other District 99980000 Summer Scl 99990000 Adult Educate 99990000 MRG OF Ser 99990000 MRG OF Ser 99990000 MRG OF Ser 9999060 MRG OF Ser 9999060 RESEARCH Ser 9330310A Brookside Eer 9330310A Brookside Eer 9330310A Brookside Eer 9330310A Brookside Eer 9330310A Robert S. Gr 9330310A Robert S. Gr 9330310A Robert S. Gr 9330310A William B. Re 9330320A Robert S. Gr 9330310A Brookside Eer 9330320A Robert S. Gr	SUPERINTENDENT	\$	2,704,800	\$	222,848	\$	3,343,596	\$	3,120,748
99920300 BiLingual 99920500 Professiona 99921000 Support Ser 99921000 Support Ser 99921000 Special Edu 99930300 Special Ser 99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970000 Major Cap 99970600 Parent Early 99970600 Parent Early 99970600 Student Ser 99970600 Student Ser 99970600 Minor Cap 99970600 Research Ser 99990000 Adult Educa 99990000 MGR OF Sec 9999040 Research Ser 9330310A Brookside E 9330310A Brookside E 9330310A Brookside E 9330310A Brookside E 9330310A Robert S. G 9330310A William B. R 9330320A Robert S. G 9330310A William B. R 9330321A William B. R 9330321A William B. R 9330321A William B. R 9330321A R. Elisabeth 9330321A Brorter Roac 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Bancroft Int 9330330A Bancroft Int 9330350A Bancroft Int 9330350A Bancroft Int 9330350A Gauger-Cot 9330374A George V. K 9330374A George V. K 9330374A George V. K 9330374A Glasgow Hig 9330390A Christiana R 9330390A Christiana R 9330390A Christiana R 9330390A Christiana R 9330390A Newark Hig	um/Instructional	\$	1,643,870	\$	1,473,343	\$	1,075,117	\$	(398,226
99920500 Professiona 99921000 Support Ser 99921000 Support Ser 99921000 Special Edu 99930300 Special Ser 99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970000 Minor Cap 99970600 Parent Early 99970600 Parent Early 99970600 Student Ser 99970600 Student Ser 99970600 Minor Cap 99970600 Research & 99990000 Adult Educa 99990000 MRG OF ELE 99990000 MRG OF ELE 99990000 MRG OF Sec 9330310A Brookside E 9330310A Brookside E 9330310A Brookside E 9330314A Albert H. Jo 9330314A Albert B. Jo 9330314A New Castle 9330314A New Castle 9330314A Dohn R. Dov 9330314A Dohn R. Dov 9330314A Dohn R. Dov 9330314A Dohn R. Dov 9330314A Nebert S. G 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Brorter Roac 9330334A Etta J. Wilso 933034A Sarah Pyle A 9330354A Sarah Pyle A	Based Intervention	\$	25,150	\$	90,698	\$	177,884	\$	87,186
99921000 Support Ser 99921050 Special Edu 99930300 Special Ser 99940000 Business Of 99940000 Facilities M 99940700 Grants Office 99940810 Technology 99950000 Personnel/ 99960000 Child Nutriti 99960300 State Trans 99970000 Local Debt Ser 99970000 Major Cap 99970600 Parent Early 99970600 Parent Early 99970600 Summer Sci 99970650 Student Ser 99970650 Student Ser 99990000 Adult Educate 99990000 MRG OF ELE 99990000 MRG OF ELE 99990060 MRG OF Sci 99990060 MRG OF Sci 99990960 RESEARCH & 9330310A Brookside E 9330310A Brookside E 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Albert S. G. 9330314A New Castle 9330314A Dohn R. Dov 9330314A New Castle 9330314A R. Elisabeth 9330324A Robert S. G. 9330334A Etta J. Wilso 9330354A Sarah Pyle A 9330355A Gauger-Cote 9330374A George V. K 9330374A George V. K 9330374A George V. K 9330374A Glasgow Hig 9330394A Newark Hig	al	\$	2,444,298	\$	2,335,832	\$	2,304,906	\$	(30,925
99921050 Special Edu 99930300 Special Sen 99940000 Business Of 99940000 Facilities M 99940700 Grants Office 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970000 Major Cap 99970600 Parent Early 9997050 Student Ser 99970650 Student Ser 99970650 Student Ser 99990600 MGR OF ELE 99990060 MGR OF ELE 99990060 MGR OF ELE 99990060 MGR OF Sec 9999060 MGR OF Sec 930310A Brookside E 9330310A Brookside E 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Albert S. G 9330314A New Castle 9330314A New Castle 9330324A R. Elisabeth 9330325A Bayard Inte 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Sarah Pyle A 9330354A Sarah Pyle A 9330354A Sarah Pyle A 9330354A Sarah Pyle A 9330354A Gauger-Cot 9330374A Gauger-Cot 9330374A Glasgow Hig 9330390A Christiana H 9330390A Christiana H 9330394A Newark Hig	ional Development Prog	\$	215,468	\$	40,777	\$	41,000	\$	223
99930300 Special Serv 99940000 Business Of 99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970600 Parent Early 99970600 Parent Early 99970600 Student Ser 99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990000 MGR OF SEC 99990000 MGR OF SEC 99990000 MGR OF SEC 99990000 MRG OF ELE 99990060 MGR OF SEC 99990060 MGR OF SEC 9930310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Albert B. Jo 9330314A R. Elisabeth 933032A Robert S. G 933032A May B. Leas 933032A My B. Leas 933032A R. Elisabeth 933032A Porter Roac 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A Henry M. Br 933033A Bancroft Int 933035A Bayard Inte 933035A Sarah Pyle A	Services	\$	945,600	\$	660,115	\$	382,240	\$	(277,875
99940000 Business Of 99940000 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970600 Parent Early 99970600 Parent Early 99970650 Student Ser 99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990000 MGR OF SEC 99990000 MGR OF SEC 99990000 MGR OF SEC 99990000 MRG OF ELE 99990000 MRG OF ELE 9930310A Brookside E 9330312A Thurgood M 9330312A Thurgood M 9330312A Thurgood M 9330312A Robert S. Ga 933032A Robert S. Ga 933032A Robert S. Ga 933032A R. Elisabeth 933032A R. Elisabeth 933032A Porter Roac 933032A Porter Roac 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A Bancroft Int 933035A Bayard Inte 933035A Sarah Pyle A 933035A Frederick D 933035A Frederick D 933035A Frederick D 933037A Gauger-Cob 933037A George V. K 933037A Gristiana H 933039A Christiana H 933039A Glasgow Hig 933039A Glasgow Hig 933039A Rowark Hig	Education	\$	94,971	\$	100,305	\$	101,963	\$	1,658
99940050 Facilities M 99940700 Grants Offic 99940810 Technology 99950000 Personnel/ 99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970200 Minor Cap 99970600 Parent Early 99970650 Student Ser 99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990000 MGR OF SEC 99990060 MGR OF SEC 9999060 MGR OF SEC 9999060 MGR OF SEC 9999060 MGR OF SEC 9930310A Brookside E 9330312A Thurgood N 9330312A Thurgood N 9330312A Milliam B. N 933032A Robert S. Ga 933032A Robert S. Ga 933032A R. Elisabeth 933032A R. Elisabeth 933032A R. Elisabeth 933032A Porter Roac 933032A West Park F 933033A Jennie E. Sr 933033A Bancroft Int 933035A Bayard Inte 933035A Sarah Pyle A 933035A Sarah Pyle A 933035A Frederick D 933035A Frederick D 933037A Gauger-Cob 933037A George V. K 933037A Glasgow Hig 933039A Christiana F 933039A Glasgow Hig 933039A Glasgow Hig 933039A Glasgow Hig 933039A Rowark Hig	Services	\$	8,839,478	\$	11,417,587	\$	8,544,120	\$	(2,873,467
99940700 Grants Office 99940810 Technology 99950000 Personnel/ 99960000 Child Nutriti 99960300 State Transi 99970000 Local Debt Separation 99970100 Major Cap 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970675 Other District 99980000 Summer Scr 99990000 Adult Education 99990000 MGR OF Ser 99990000 MGR OF Ser 99990060 MGR OF Ser 9999060 RESEARCH & 9330310A Brookside E 9330312A Thurgood M 9330312A Thurgood M 9330312A Thurgood M 9330312A Wew Castle 9330312A William B. M 933032A Robert S. Gr 933032A Robert S. Gr 933032A R. Elisabeth 933032A R. Elisabeth 933032A Porter Roace 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A West Park F 933033A Bancroft Int 933035A Bayard Inte 933035A Sarah Pyle A 933035A Gauger-Cot 933037A Gauger-Cot 933037A Gauger-Cot 933037A Gauger-Cot 933039A Christiana F 933039A Christiana F 933039A Glasgow Hig 933039A Glasgow Hig 933039A Rowark Hig	s Office/Finance	\$	24,407,275	\$	8,069,478	\$	6,705,150	\$	(1,364,328
99940810 Technology 99950000 Personnel/ 99960300 Child Nutrit 99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970675 Other Distrit 99980000 Summer Scr 99990000 Adult Educat 99990000 MRG OF ELE 99990060 MRG OF Ser 9999060 RESEARCH 8 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A John R. Dow 9330324A R. Elisabeth 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330334A Sarah Pyle A 9330354A Sarah Pyle A	s Management	\$	5,338,700	\$	5,016,107	\$	6,137,570	\$	1,121,463
99950000 Personnel/ 99960000 Child Nutrit 99960000 Child Nutrit 99960000 Child Nutrit 99970000 Local Debt S 99970100 Major Cap 99970200 Minor Cap 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970650 Adult Educa 99990000 Adult Educa 99990000 MRG OF ELE 99990060 MRG OF SEC 99990060 MRG OF SEC 9999060 RESEARCH 8 9330310A Brookside E 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Albert S. Ga 9330314A R. Elisabeth 9330324A R. Elisabeth 9330334A R. Etta J. Wilso 9330334A R. Etta J. Wils	Office	\$	5,100	\$	2,840	\$	3,500	\$	660
99960000 Child Nutrit 99960300 State Trans 99970000 Local Debt 9 99970100 Major Cap 99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970675 Other Distri 99980000 Summer Scl 99990000 Adult Educa 99990000 MRG OF ELE 99990060 MRG OF Sec 9999060 RESEARCH 8 9330310A Brookside E 9330312A Thurgood N 9330312A Thurgood N 9330312A Robert S. Ga 9330314A Albert H. Jo 9330314A R. Elisabeth 9330322A May B. Leas 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Porter Roac 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330354A Sarah Pyle A 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cob 9330374A George V. K 9330374A George V. K 9330374A Shue-Medil 9330390A Christiana H 9330390A Christiana H 9330390A Christiana H 9330390A Newark Hig	logy Equipment & Repair	\$	2,357,420	\$	2,475,726	\$	1,763,874	\$	(711,852
99960300 State Trans 99970000 Local Debt S 99970100 Major Cap 99970600 Parent Early 99970600 Student Ser 99970650 Student Ser 99970675 Other Distri 99980000 Summer Scl 99990000 Adult Educa 99990000 MRG OF ELE 99990060 MRG OF Sec 9999060 RESEARCH 8 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A William B. N 9330322A William B. N 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Porter Roac 9330324A Porter Roac 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Bancroft Int 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cot 9330374A George V. K 9330374A George V. K 9330374A Shue-Medil 9330390A Christiana H 9330390A Christiana H 9330390A Christiana H 9330394A Newark Hig	nel/Hr	\$	150,200	\$	205,584	\$	200,828	\$	(4,756
99970000 Local Debt 5 99970100 Major Cap 99970200 Minor Cap 99970600 Parent Early 99970650 Student Ser 99970675 Other Distri 99980000 Summer Scl 99990000 Adult Educa 99990050 MRG OF ELE 99990060 MRG OF Scl 9999060 RESEARCH 8 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Robert S. Ga 9330321A William B. M 9330321A William B. M 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Porter Roac 9330324A Porter Roac 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330354A Bancroft Int 9330354A Sarah Pyle A 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cot 9330374A George V. K 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390A Christiana H 9330394A Newark Hig	utrition Operations	\$	10,697,924	\$	10,744,451	\$	9,693,667	\$	(1,050,784
99970100 Major Cap 99970200 Minor Cap 99970600 Parent Early 99970650 Student Ser 99970675 Other Distri 99980000 Summer Scl 99990000 Adult Educa 99990050 MRG OF ELE 9999060 RESEARCH 8 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330314A Albert H. Jo 9330314A Robert S. Ga 9330321A William B. M 9330321A William B. M 9330324A R. Elisabeth 9330324A R. Elisabeth 9330324A Porter Roac 9330324A Porter Roac 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Benroft Int 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330374A George V. K 9330374A George V. K 9330374A George V. K 9330390A Christiana H 9330390A Christiana H 9330390A Christiana H 9330394A Newark Hig	ansportation	\$	13,433,733	\$	15,253,086	\$	13,025,355	\$	(2,227,731
99970200 Minor Cap 99970600 Parent Early 99970605 Student Ser 99970605 Student Ser 99970605 Student Ser 99980000 Summer Scl 99990000 Adult Educa 99990000 MGR OF ELE 9999060 MGR OF Sec 9999060 MGR OF Sec 9999060 MGR OF Sec 9999060 MGR OF Sec 9330310A Brookside E 9330312A Thurgood N 9330312A Thurgood N 9330312A Thurgood N 9330312A William B. H 933032A Robert S. G 933032A Robert S. G 933032A William B. Elisabeth 933032A May B. Leas 933032A May B. Leas 933032A Mest Park F 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A Henry M. Br 933033A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Sarah Pyle A 933035A Gaiger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933037A George V. K 9330390A Christiana F 9330390B Christiana F 9330390A Glasgow Hig 9330394A Newark Hig	ebt Service	\$	4,476,194	\$	4,476,194	\$	4,337,573	\$	(138,621
99970600 Parent Early 99970650 Student Ser 99970650 Student Ser 99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990050 MRG OF ELE 9999060 MGR OF SEC 99990960 RESEARCH & 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 9330324A R. Elisabeth 9330324A R. Elisabeth 9330325A Joseph M. N 9330327A Porter Road 9330330A Jennie E. Sr 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330334A Etta J. Wilsc 9330335A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Gaiger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig		\$	10,776,100	\$	910,481	\$	15,632,011	\$	14,721,530
99970650 Student Ser 99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990050 MRG OF ELE 99990060 MGR OF SEC 99990960 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 933032A Robert S. Ga 933032A William B. N 933032A May B. Leas 933032A May B. Leas 933032A R. Elisabeth 933032A Porter Roac 933033A Jennie E. Sr 933033A West Park F 933033A West Park F 933033A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Sarah Pyle A 933035A Gauger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933039A Christiana F 933039A Christiana F 933039A Glasgow Hig 933039A Glasgow Hig 933039A Newark Hig	ар	\$	2,448,760	\$	2,157,439	\$	7,522,448	\$	5,365,009
99970675 Other Distri 99980000 Summer Sci 99990000 Adult Educa 99990000 MRG OF ELE 99990060 MGR OF Sci 9999060 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330314A Albert H. Jo 933032A Robert S. Ga 933032A William B. N 933032A May B. Leas 933032A R. Elisabeth 933032A Roseph M. N 933032A West Park F 933033A Jennie E. Sr 933033A West Park F 933033A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Sarah Pyle A 933035A Gauger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933037A Gauger-Cob 933039A Christiana F 9330390 Christiana F 933039A Glasgow Hig 933039A Glasgow Hig	Early Education	\$	732,734	\$	828,367	\$	750,127	\$	(78,239
99980000 Summer Sci 99990000 Adult Educa 99990000 MGR OF ELE 99990060 MGR OF Sci 99990960 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. Ga 9330321A William B. R 9330321A William B. R 9330321A William B. R 9330321A World William B. R 9330321A West Park F 9330332A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Bancroft Int 9330330A Bancroft Int 9330350A Bancroft Int 9330350A Bancroft Int 9330350A Sarah Pyle A 9330350A Gauger-Cob 9330370A Gauger-Cob 9330370A Gauger-Cob 9330370A Shue-Medil 9330390A Christiana F 9330390A Glasgow Hig 9330390A Newark Hig	Services	\$	130,550	\$	188,377	\$	167,500	\$	(20,877
99990000 Adult Educa 99990000 MRG OF ELE 99990060 MGR OF SEC 99990060 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood N 9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. Ga 9330321A William B. N 9330321A William B. N 9330321A William B. N 9330321A Worter Road 9330321A Porter Road 9330321A West Park F 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330350A Bancroft Int 9330350A Bancroft Int 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Frederick D 9330374A George V. K 9330374A George V. K 9330374A Shue-Medil 9330390A Christiana P 9330390A Glasgow Hig 9330394A Newark Hig	istrict Programs	\$	253,000	\$	177,340	\$	116,220	\$	(61,120
99990050 MRG OF ELE 99990060 MGR OF SEC 99990060 RESEARCH & 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. G 9330321A William B. M 9330321A William B. M 9330321A William B. M 9330321A Work B. Leas 9330321A Work B. Leas 9330321A Work B. Leas 9330321A Work B. Leas 9330321A West Park F 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Bancroft Int 9330330A Bancroft Int 9330350A Bancroft Int	r School	\$	163,392	\$	135,872	\$	32,000	\$	(103,872
99990060 MGR OF SEC 99990960 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330318A John R. Dov 933032A Robert S. Ga 933032A William B. M 933032A May B. Leas 933032A May B. Leas 933032A Joseph M. M 933032A Porter Road 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A West Park F 933033A Henry M. Br 933035A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Elbert-Palm 933035A Casimir Pul 933035A Casimir Pul 933037A George V. K 933037A George V. K 933037A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig	ducation	\$	592,854	\$	640,621	\$	618,730	\$	(21,891
99990060 MGR OF SEC 99990960 RESEARCH & 9330305A New Castle 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330318A John R. Dov 933032A Robert S. Ga 933032A William B. M 933032A May B. Leas 933032A May B. Leas 933032A Joseph M. M 933032A Porter Road 933033A Jennie E. Sr 933033A Jennie E. Sr 933033A West Park F 933033A Henry M. Br 933035A Bancroft Int 933035A Bancroft Int 933035A Sarah Pyle A 933035A Elbert-Palm 933035A Casimir Pul 933035A Casimir Pul 933037A George V. K 933037A George V. K 933037A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig	ELEMENTARY ED	\$	2,232,000	\$	773,033	\$	1,016,870	\$	243,837
9330305A New Castle 9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. Ga 9330321A William B. M 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. M 9330327A Porter Roac 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330330A Henry M. Br 9330330A Bancroft Int 9330350A Bancroft Int 9330354A Sarah Pyle M 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Casimir Pul 9330356A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana M 9330390B Christiana M 9330390A Glasgow Hig 9330394A Newark Hig		\$	1,341,250	\$	1,261,046	\$	1,087,090	\$	(173,956
9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330314A John R. Dov 9330320A Robert S. Gi 9330321A William B. M 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. M 9330327A Porter Road 9330330A Jennie E. Sr 9330332A West Park F 9330334A Etta J. Wilso 9330334A Etta J. Wilso 9330350A Bancroft Int 9330350A Bancroft Int 9330354A Sarah Pyle M 9330354A Sarah Pyle M 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Frederick D 9330374A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana M 9330390B Christiana M 9330394A Newark Hig	CH & ASSESSMENT	\$	77,410	\$	129,686	\$	133,000	\$	3,314
9330310A Brookside E 9330312A Thurgood M 9330314A Albert H. Jo 9330318A John R. Dow 9330320A Robert S. Ga 9330321A William B. M 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. M 9330327A Porter Roac 9330330A Jennie E. Sr 9330332A West Park F 9330334A Etta J. Wilso 9330350A Bancroft Int 9330350A Bancroft Int 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gasgmir Pul 9330376A Shue-Medil 9330376A Shue-Medil 9330390A Christiana H 9330390A Glasgow Hig 9330394A Newark Hig	stle County Learning Ctr	\$	212,660	\$	208,526	\$	208,116	\$	(410
9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. Gr 9330321A William B. M. 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. M. 9330327A Porter Roac 9330330A Jennie E. Sr 9330332A West Park F. 9330334A Etta J. Wilsc 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle M. 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cob 9330374A George V. K. 9330376A Shue-Medil 9330390A Christiana F. 9330390B Christiana F. 9330394A Newark Hig		\$	342,268	\$	158,652	\$	18,792	\$	(139,859
9330314A Albert H. Jo 9330318A John R. Dov 9330320A Robert S. Gr 9330321A William B. M. 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. M. 9330327A Porter Roac 9330330A Jennie E. Sr 9330334A Etta J. Wilsc 9330334A Henry M. Br 9330350A Bancroft Int 9330354A Sarah Pyle M. 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cob 9330374A George V. K. 9330376A Shue-Medil 9330390A Christiana M. 9330390A Christiana M. 9330394A Newark Hig	od Marshall Es	\$	77,158	\$	162,855	\$	25,128	\$	(137,728
9330320A Robert S. G. 9330321A William B. R. 9330322A R. Elisabeth 933032A Joseph M. N. 933032A Porter Roac 9330330A Jennie E. Sr. 9330334A Etta J. Wilsc 9330339A Henry M. Br. 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cob 9330374A George V. K. 9330376A Shue-Medil 9330390A Christiana R 9330390A Glasgow Hig 9330394A Newark Hig		\$	48,314	\$	79,385	\$	14,993	\$	(64,392
9330321A William B. R. 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. N. 9330327A Porter Roac 9330330A Jennie E. Sr. 9330334A Etta J. Wilso 9330339A Henry M. Br. 9330350A Bancroft Int. 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330372A Gauger-Cob 9330374A George V. K. 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330394A Newark Hig	Downes Es	\$	50,985	\$	108,530	\$	21,569	\$	(86,961
9330321A William B. R. 9330322A May B. Leas 9330324A R. Elisabeth 9330326A Joseph M. N. 9330327A Porter Roac 9330330A Jennie E. Sr. 9330334A Etta J. Wilso 9330339A Henry M. Br. 9330350A Bancroft Int. 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Elbert-Palm 9330372A Gauger-Cob 9330374A George V. K. 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330394A Newark Hig	S. Gallaher Es	\$	67,017	\$	120,435	\$	54,392	\$	(66,043
9330324A R. Elisabeth 9330326A Joseph M. N 9330327A Porter Road 9330330A Jennie E. Sr 9330332A West Park F 9330334A Etta J. Wilso 9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	56,337	\$	85,334	\$	17,073	\$	(68,261
9330324A R. Elisabeth 9330326A Joseph M. N 9330327A Porter Road 9330330A Jennie E. Sr 9330332A West Park F 9330334A Etta J. Wilso 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330356A Elbert-Palm 9330356A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330394A Newark Hig	Leasure Es	\$	51,051	\$	95,553	\$	15,657	\$	(79,896
9330326A Joseph M. M. 9330327A Porter Road. 9330330A Jennie E. Sr. 9330332A West Park F. 9330334A Etta J. Wilso. 9330339A Henry M. Br. 9330350A Bancroft Int. 9330352A Bayard Inte. 9330356A Elbert-Palm. 9330356A Elbert-Palm. 9330358A Casimir Pul. 9330372A Gauger-Cob. 9330374A George V. K. 9330376A Shue-Medil. 9330390A Christiana F. 9330390B Christiana F. 9330394A Newark Hig.		\$	119,077	\$	117,774	\$	15,032	\$	(102,742
9330327A Porter Road 9330330A Jennie E. Sr 9330330A Jennie E. Sr 9330334A Etta J. Wilso 9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330394A Newark Hig		\$	49,325		97,863		15,248		(82,615
9330330A Jennie E. Sr 9330332A West Park F 9330334A Etta J. Wilso 9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	344,805		302,024			\$	(203,278
9330334A Etta J. Wilso 9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	164,175	\$	218,503			\$	(188,753
9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig	ark Place Es	\$	34,992		63,084			\$	(52,509
9330339A Henry M. Br 9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig	Vilson Es	\$	103,136	\$	146,292	\$	14,506	\$	(131,787
9330350A Bancroft Int 9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul. 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig		\$	51,609	\$	123,778	_		\$	(109,381
9330352A Bayard Inte 9330354A Sarah Pyle A 9330356A Elbert-Palm 9330358A Casimir Pul. 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig		\$	133,394	\$	238,016	1		\$	21,462
9330354A Sarah Pyle / 9330356A Elbert-Palm 9330358A Casimir Pul. 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hij 9330394A Newark Hig		\$	164,593	\$	291,219		285,164	\$	(6,055
9330356A Elbert-Palm 9330358A Casimir Pul. 9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hij 9330394A Newark Hig		\$	508,530		511,370		491,875	\$	(19,496
9330358A Casimir Pul. 9330362A Frederick D 9330372A Gauger-Cob. 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig		\$	237,039	\$	265,786	1	-	\$	(265,786
9330362A Frederick D 9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	142,669	\$	236,117	\$	-	\$	(236,117
9330372A Gauger-Cob 9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	129,723	\$	270,850	\$	138,808	\$	(132,042
9330374A George V. K 9330376A Shue-Medil 9330390A Christiana F 9330390B Christiana F 9330392A Glasgow Hig 9330394A Newark Hig		\$	193,244	\$	302,660	\$		\$	(204,949
9330376A Shue-Medil 9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hig 9330394A Newark Hig		\$	131,220	\$	173,665	\$		\$	(113,830
9330390A Christiana H 9330390B Christiana H 9330392A Glasgow Hi 9330394A Newark Hig		\$	150,615	\$	268,902	_	46,342	\$	(222,560
9330390B Christiana F 9330392A Glasgow Hi 9330394A Newark Hig		\$	475,739	\$	723,211	\$	166,629	\$	(556,582
9330392A Glasgow Hig 9330394A Newark Hig	-	\$	50,000	\$	54,341	\$	450	\$	(53,891
9330394A Newark Hig	-	\$	429,979	\$	589,565		117,027	\$	(472,539
		\$	497,314	\$	555,772	\$	112,607	\$	(443,166
JUDUUSIUJJ AI		\$	-	\$	1,760	\$		\$	(60
9330545A Christina Ea		\$	343,348	\$	386,388	\$		\$	(83,197
55555 ISA CITISTITA LO	a carry cadadation on	7	3 13,340	7	300,300	7	505,151	Υ	(05,157
	Grand Total	Ċ	261,112,286	\$	233,715,119	¢	249,325,572	Ś	15,610,452

### C. School Budget

The per-student allocation has weighted based on student need. We are utilizing the tier approach utilized in our consolidated grant application (Federal Grant) for supports based on poverty levels. In addition, this year, we are providing an additional allocation based on concentrations of English Language Learners. The per-student allocation is \$60 for our highest poverty schools. The remaining schools receive a percentage of the \$60. The per-student allocation for our ELL student population is similarly tiered.

					Pre	eliminary			
						location	Preliminary	Total	
	Student				Ru	ilding FY	Allocation	Preliminary	Initial
	Enrollment	Poverty	Poverty	ELL		20 - Low	Building FY	Building	Funding
Operating Unit	7/22/2019	Level	Tier	Concentration	_	ncome	2020 - ELL	Allocation	release 85%
330010- Brookside	298	65.64%	3	39.18%	\$	14,304	\$ 7,005	\$ 21,309	\$ 18,113
330012-Marshall	777	28.01%	6	16.67%	Ś	23.310	\$ 5,829	\$ 21,309	\$ 24,768
330012-Marshan	330	63.66%	3	12.11%	\$	15,840	\$ 1,798	\$ 25,135	\$ 14,993
330014- Jones 330018-Downes	466	42.72%	4	12.60%	\$	13,980	\$ 2,642	\$ 16,622	\$ 14,129
330020- Gallaher	533	55.76%	4	17.00%	\$	22,386	\$ 4,077	\$ 26,463	\$ 22,494
330021- Keene	497	47.96%	4	9.81%	\$	17,892	\$ 2,194	\$ 20,086	\$ 17,073
330022 - Leasure	393	57.41%	4	10.82%	\$	16,506	\$ 1,914	\$ 18,420	\$ 15,657
330024- Maclary	300	52.06%	4	28.25%	\$	12,600	\$ 5,085	\$ 17,685	\$ 15,032
330026-McVey	330	68.98%	3	14.13%	\$	15,840	\$ 2,098	\$ 17,938	\$ 15,248
330027- Oberle	573	73.55%	3	39.60%	\$	30,942	\$ 13,614	\$ 44,556	\$ 37,873
330030 Smith	456	59.88%	4	26.81%	\$	19,152	\$ 7,335	\$ 26,487	\$ 22,514
330032 West Park	331	44.97%	4	16.86%	\$	9,930	\$ 2,511	\$ 12,441	\$ 10,575
330032B Montessori -West Park		41.5770	-	10.0070	\$	-	<del>\$ 2,311</del>	\$ -	\$ -
330034 Wilson	279	51.34%	4	17.79%	Ś	11,718	\$ 2,978	\$ 14,696	\$ 12,492
330039 Brader	361	53.76%	4	10.93%	\$	15,162	\$ 1,776	\$ 16,938	\$ 14,397
330050 Bancroft	491	88.16%	2	2.44%	Ś	29,460	\$ 359	\$ 29.819	\$ 25,347
330050B Montessori - Bancroft					\$	-	7 333	\$ -	\$ -
330052 Bayard	605	86.96%	2	15.38%	\$	36,300	\$ 4,187	\$ 40,487	\$ 34,414
3300537 Douglass					\$	2,000		\$ 2,000	\$ 1,700
330062 Stubbs	73	99.08%	1	4.55%	\$	4,380	\$ 100	\$ 4,480	\$ 3,808
330072 Gauger	989	57.19%	5	9.93%	\$	41,538	\$ 2,946	\$ 44,484	\$ 37,812
330074 Kirk	697	53.46%	5	8.73%	\$	29,274	\$ 1,825	\$ 31,099	\$ 26,435
330076 Shue	840	57.23%	5	8.19%	\$	35,280	\$ 2,064	\$ 37,344	\$ 31,742
330090 - Christiana	1,086	50.16%	5	8.31%	\$	39,096	\$ 2,707	\$ 41,803	\$ 35,533
330092 Glasgow	755	55.51%	5	11.55%	\$	27,180	\$ 2,616	\$ 29,796	\$ 25,327
330094 Newark	1,060	50.78%	5	9.14%	\$	38,160	\$ 2,907	\$ 41,067	\$ 34,907
CEEC	323	56.72%	6	n/a	\$	13,566		\$ 13,566	\$ 11,531
Grand Total	12,843				\$	535,796	\$ 80,569	\$ 616,365	\$ 523,911

### D. Federal Consolidated Grant FY 2020 (application pending)

Row Labels	Salaries		OECs	C	Contractual		Supplies		Travel	<b>Audit Fees</b>	G	Grand Total
Title I Part A	\$ 3,331,062.08	\$1	L,074,924.86	\$2	2,713,808.03	\$2	2,142,306.81	\$	21,562.22	\$1,000.00	\$	9,284,664.00
IDEA 611	\$ 2,014,373.24	\$	651,602.90	\$1	1,380,037.86	\$	105,706.00	\$	47,500.00	\$3,000.00	\$	4,202,220.00
CTE Perkins Secondary	\$ 11,182.00	\$	6,271.24	\$	244,563.21	\$	166,714.85	\$	50,009.70		\$	478,741.00
State Curriculum and Professional Developme	\$ 54,300.00	\$	17,555.19	\$	84,634.81	\$	4,000.00	\$	31,500.00		\$	191,990.00
IDEA 619	\$ 12,160.00	\$	3,947.14	\$	132,265.08	\$	29,005.78	\$	14,026.00		\$	191,404.00
Title III English Learner	\$ 33,310.00	\$	10,769.15	\$	66,400.00	\$	22,882.85	\$	15,000.00		\$	148,362.00
Title III Immigrant						\$	4,904.00				\$	4,904.00
Grand Total	\$ 5,456,387.32	\$1	L,765,070.48	\$4	1,621,708.99	\$2	,475,520.29	\$:	179,597.92	\$4,000.00	\$1	4,502,285.00

Note – Title I represents the planned combination of Titles I, II, and IV.

### **IV.TUITION BASED PROGRAMS - OPERATING BUDGETS**

Tuition School Programs including the Sarah Pyle Academy and the ESL/ELL/Bilingual Program are operated within Agency 953300 (Regular School). Other Tuition Programs include The Delaware School for the Deaf; the Christina ILC/ REACH program; and the Delaware Autism Program. Students in these programs are provided higher levels of support through the State's Needs Based Funding formula. Revenue to cover the expenses not covered by the State is generated through a tuition billing process. Districts are sent tuition

bills (after approval from the State of Delaware Secretary of Education) based on the number of months a student attended the program. The Tuition bill represents the local share of approved positions; expenses in excess of state funding, and unique services driven by student Individualized Education Plan (IEP). The Individuals with Disabilities Education Act (IDEA) requires public school to develop an IEP for every student with a disability found to meet the federal and state requirements for special education. The IEP must be designed to provide the student with a Free Appropriate Public Education.

### A. DELAWARE SCHOOL FOR THE DEAF

The mission of the Delaware School for the Deaf, a program serving Deaf and hard of hearing students birth through twenty-one years of age, is to educate students with rigorous achievement standards, to develop their linguistic competence in both ASL and English, and to prepare them to be contributing citizens, by providing access to language and information in a safe and supportive learning environment.

Billing for District share is based on Delaware Code.

BUDO	ET -	FISCAL YEAR	R EI	NDING JUNE	30, 20	20	
		PRELIMINA	RY	BUDGET			
		Rev	enu	е			
Di ini a E4 Ol dada Oal a		1.1.4					
Division - 51 Christina Schoo							
For the Month Ending June 3	0, 20	20				<b>5</b> )/ 0000	
		<b>5</b> )/0040		<b>5</b> )/00/0		FY 2020	
	_	FY 2019		FY 2019		reliminary	
	F	inal Budget		Receipts		Budget	
STATE FUNDS	L.		L.				
Formula Salaries & OEC's	\$	6,450,000	\$	6,364,630	\$	6,450,000	
Division II, AOC	\$	14,893	\$	16,525	\$	16,525	
Division II, AOC - Voc	\$	-	\$	-	\$	-	
Division II, Energy	\$	93,642	\$	93,642	\$	93,642	
Division III, Equalization	\$	292,734	\$	292,734	\$	292,734	
State Transportation	\$	1,280,000	\$	1,050,289	\$	1,050,289	
Residence Other Cost	\$	88,000	\$	87,798	\$	88,000	
Pre-School Summer	\$	7,100	\$	7,100	\$	7,100	
Other State	\$	51,300	\$	51,300	\$	51,300	
Minor Capital Improvements	\$	86,558	\$	86,558	\$	84,687	
Total State Funds	\$	8,364,227	\$	8,050,576	\$	8,134,277	
LOCAL FUNDS							
Current ExpenseTuition Billing	\$	4,358,093	\$	4,489,316	\$	4,698,000	
Other Local Revenue	\$	25,000	\$	28,832	\$	25,000	
Total Local Funds	\$	4,383,093	\$	4,518,148	\$	4,723,000	
i otai Locai i uiius	Ψ	7,303,033	Ψ	7,510,140	Ψ	7,1 23,000	
All Funds Total	\$	12,747,320	\$	12,568,724	\$	12,857,277	

### **DELAWARE SCHOOL FOR THE DEAF -EXPENSE BUDGET**

		FY	2019 FINAL			F	RELIM BUDGET		
	OperatingUnit Name	BUDGET		Actual 2019		FY 2020		Comparison	
99900300	District Expenditures	\$	9,680,470	\$	9,154,700.81	\$	9,272,854	\$	118,153.33
99960300	State Transportation	\$	1,213,334	\$	1,084,115.50	\$	1,093,212	\$	9,096.27
99970200	Minor Cap	\$	60,500	\$	85,363.17	\$	85,363	\$	-
99980000	Summer School	\$	286,250	\$	95,188.44	\$	97,003	\$	1,814.56
99990750	Deaf/Blind Program	\$	57,290	\$	45,709.99	\$	45,768	\$	57.96
9330540A	Sterck School	\$	1,368,532	\$	1,766,432.20	\$	1,765,783	\$	(649.47)
<b>Grand Total</b>		\$	12,666,376	\$	12,231,510.11	\$	12,359,983	\$	128,472.65

In assition to supports provided through the Unit Count process, the Delaware School for the Deaf is provided additional supports as a result of legislative actions.

# Students			95
	Position	Ratio	# Positions
Specialist	Resource Teacher	1:60	1.58
Teacher	Interpreter/Tutor	1:4	23.75
Specialist	Literacy	1:60	1.58
Teacher	Statewide		1
Administrator	Statewide Director		1
Administrator	Dean of Students (AP)		1
Administrator	Elementary School Leader		1
Administrator	Secondary School Leader		1
	Educational Audiologist		1
	Speech Therapist		1
	Residential Advisors	Maximum	6
	Residential Monitoring Aides	Maximum	4
		Total	43.92

#### **B. DISTRICT PROGRAMS**

**REACH and Intensive Learning Center Programs** 

### Realistic Educational Alternatives for Children with Disabilities

The Realistic Educational Alternative for Children with Disabilities or R.E.A.C.H. Program provides an excellent education for students from 2-1/2 to 21 years of age with moderate to severe developmental disabilities. To maximize access to the program in school throughout the Christina School District, we offer R.E.A.C.H. in 18 classrooms and have a vocational component located at 12 separate locations throughout the District. To help students thrive in real life educational and vocational situations, students are assigned to age appropriate classroom settings and/or vocational settings. The classroom programs are an integral part of the total school community, involving a high degree of interaction with age appropriate peers.

### **ILC Program**

Christina School District provides additional support for students attending our regular schools who need additional support. These students are of 2-1/2 to 21 years of age with moderate developmental disabilities. To help students thrive in real life educational and vocational situations, students are assigned to age appropriate classroom settings and/or vocational settings. The classroom programs are an integral part of the total school community, involving a high degree of interaction with age appropriate peers.

#### **BUDGET - FISCAL YEAR ENDING JUNE 30, 2020** PRELIMINARY BUDGET Revenue Division - 56 & 59 Christina School District - REACH/ILC - District Programs For the Month Ending June 30, 2020 FY 2020 FY 2019 FY 2019 Preliminary Final Budget Receipts **Budget** STATE FUNDS Formula Salaries & OEC's \$ 13,504,100 13,337,216 \$13,681,000 \$ Division II, AOC 444,011 \$ 59,756 \$ Division II, AOC - Voc \$ 25,042 25,042 \$ Division II, Energy 382,779 \$ 382,779 382,779 \$ Division III, Equalization 1,052,034 \$ 1,052,034 \$ 1,052,034 \$ State Transportation \$ \$ 2,476,000 2,500,000 2,469,942 Other State **Total State Funds** \$ 17,907,966 17,326,768 \$ 17,591,813 LOCAL FUNDS \$ \$ 7,776,000 Current ExpenseTuition Billing 7,234,771 7,893,861 \$ Other Local Revenue 225,000 \$ 260,756 250,000 **Total Local Funds** \$ 7,459,771 \$ 8,026,000 8,154,616 \$ **All Funds Total** \$ 25,367,737 \$ 25,481,384 \$ 25,617,813

### **DISTRICT PROGRAMS - EXPENSE BUDGET**

		FY 2019		DDELINA DLIDGET	
		FINAL		PRELIM BUDGET	
OperatingUnit	OperatingUnit Name	BUDGET	Actual 2019	FY 2020	Comparison
99900300	District Expenditures	\$18,525,355	\$ 18,794,321.75	\$ 19,456,205	\$ 661,883.42
99960300	State Transportation	\$ 2,700,938	\$ 2,688,225.63	\$ 2,700,634	\$ 12,408.06
99980000	Summer School	\$ 966,737	\$ 861,988.03	\$ 866,072	\$ 4,083.76
99990900	Networks	\$ 569,859	\$ 428,404.43	\$ 427,885	\$ (519.85)
99990910	Options/ ILC	\$ 1,348,043	\$ 2,247,038.13	\$ 2,249,414	\$ 2,375.44
9330512A	Reach/Cbip	\$ 890,210	\$ 896,935.45	\$ 897,185	\$ 249.12
<b>Grand Total</b>		\$25,001,142	\$ 25,916,913.42	\$ 26,597,393	\$ 680,479.95

### c. DELAWARE AUTISM PROGRAM

The Delaware Autism Program is a statewide program providing the educational services for students with autism and their families. Students are served from birth through 21 years of age. Students attend the Brennen School, District schools, as well as Newark Methodist Preschool, Newark Wesleyan Methodist Preschool and the University of Delaware. The Delaware Autism Program is recognized as a leader in the country.

BUD	GET	- FISCAL YEAR	REN	IDING JUNE 3	0, 20	20	
PRELIMINARY BUDGET							
		Reve	enue	•			
Division - 60 Christina Schoo							
For the Month Ending June 3	0, 20	20					
						FY 2020	
		FY 2019		FY 2019		eliminary	
STATE FUNDS	_	Final Budget		Receipts		Budget	
Formula Salaries & OEC's	\$	18,900,000	\$	18,787,231	\$	19,123,000	
Division II, AOC	\$	786,472	\$	381,435	\$	381,000	
Division II, AOC - Voc	\$	39,210	\$	39,210	\$	39,210	
Division II, Energy	\$	418,346	\$	418,346	\$	306,174	
Division III, Equalization	\$	1,207,128	\$	1,207,128	\$	1,207,128	
State Transportation	\$	3,350,000	\$	3,439,931	\$	3,500,000	
Other State	\$	-	\$	11,800	\$	11,800	
Statewide Autism Support	\$	-	\$	-	\$	432,700	
Residence Other Cost	\$	212,900	\$	212,823	\$	212,900	
Total State Funds	\$	24,914,056	\$	24,497,905	\$	25,213,912	
LOCAL FUNDS							
Current ExpenseTuition Billing	\$	10,782,470	\$	11,588,652	\$	11,124,000	
Other Local Revenue	\$	85,000	\$	117,446	\$	100,000	
Total Local Funds	\$	10,867,470	\$	11,706,098	\$	11,224,000	
All Funds Total	\$	35,781,526	\$	36,204,002	\$	36,437,912	

### **DELAWARE AUTISM PROGRAM –EXPENSE BUDGET**

		FY 2019				
Operating		FINAL		P	RELIM BUDGET	
Unit	Oper Unit Name	BUDGET	Actual 2019		FY 2020	Comparison
99900300	District Expenditures	\$25,135,259	\$ 25,022,846.96	\$	25,477,787	\$ 454,940.22
99960300	State Transportation	\$ 3,672,010	\$ 3,715,770.50	\$	3,858,559	\$ 142,788.20
99980000	Summer School	\$ 1,383,910	\$ 893,044.79	\$	906,885	\$ 13,840.24
99990700	Autism Office Admin	\$ 514,085	\$ 496,640.66	\$	930,936	\$ 434,295.64
9330538A	Brennen School (The)	\$ 4,099,636	\$ 4,920,092.47	\$	4,935,712	\$ 15,619.44
9330542A	Autism Group Home	\$ 1,117,966	\$ 1,258,283.15	\$	1,268,526	\$ 10,243.22
<b>Grand Total</b>		\$35,922,866	\$ 36,306,678.53	\$	37,378,405	\$ 1,071,726.96

In addition to positions generated by the September 30 Unit Count, the State additionally provides for a Statewide Director, and effective this year Training Specialists. Training Specialists are authorized at a rate of one Specialist for every 100 students with an educational classification of ASD (autism spectrum disorder). This is the first year of a three-year pilot. The first year limits the number of training specialists to two (2).

### V. Glossary of Terms

**Appropriation** – A budgetary account established to record specific authorizations to spend. The account is credited with the original and any supplementary appropriations, and is charged with expenditures and encumbrances.

**Board Approved Budget** – The District spending plan for the current fiscal year as approved by the Christina Board of Education.

**Current Expense Taxes** – General-purpose revenues collected based on a tax rate for every \$100 of assessed value of property.

**Debt Service Tax**- Revenues collected to pay for the principal and interest payments on bonds sold for capital projects. Bonds generally have twenty-year amortizations and are sold by the State on behalf of the District, utilizing the State's credit rating. The State currently maintains a Triple A rating (the highest rating), yielding the lowest possible borrowing rates.

**Division I Funds-** State funds allocated for personnel's salary and other employment costs (OEC). These funds are earned based on "units".

**Division II Funds-** State Funds allocated for materials, supplies and services, including energy. These funds are allocated based on earned "units"

**Division III (Equalization Funds)** - Funds allocated based on property values, tax rates, and enrollments to equalize disparities in funding among districts statewide.

**Encumbrance-** A purchase order or promise to pay. Vendor has not been paid; funds are set aside or "encumbered" to assure availability when invoice is presented for payment.

**Expenditure-** Payment made to a vendor

**Educational Sustainment Fund** – State allocation (based on earned units) designated for payroll and payroll related expenses. This fund was approved by the General Assembly through epilogue language to replace funds provided by the Federal Government (Education Jobs Fund)

First State Financials (FSF) – the Statewide Accounting System

**Federal ARRA Funds** - The Federal Government in an attempt to stimulate the economy during the current fiscal crisis established the American Recovery and Reinvestment Act (ARRA). ARRA funds are directed towards Title I schools.

Fiscal Year- State (July 1 through June 30); Federal (October 1 through September 30)

**Final Budget** – Budget Projections made based upon enrollment confirmed through the September 30 Unit Count Process

Individualized Education Plan (IEP) - the educational program to be provided to a child with a disability.

**Minor Capital Improvement (MCI)** - Revenues collected through a separate tax for the upkeep and maintenance of non-capitalized improvements. MCI funds are matched on a 60/40 basis by the State, with the amount established in the State Capital Budget.

Operating Unit - A specific program area for allocation of funds within FSF

**Other Employment Cost (OEC) -** Employer costs that include pensions, workers compensation, unemployment insurance, and health insurance.

**Needs Based Funding** – Methodology of calculation for state unit funding. Combines diagnosis categories into four categories of needs, including regular, basic, intense and complex. (See Units below)

Percent Obligated – Total encumbered amount plus total expenditure compared to total budget.

**Preliminary Budget-** District operating budget utilized until a final budget can be prepared (based on the September 30 Unit Count)

**Revenue Budget** – Projected receipts from State, Local and Federal sources.

**Student Success Block Grant** – Targeted State assistance for schools identified as High concentration of Poverty (greater than or equal to 60%) and or identified as serving high concentration of English Language Learners (greater than or equal to 20%); and support for basic special education in kindergarten through third grade.

**Tuition Tax-** Revenues Collected for funding special schools and programs in the District. Includes: The Delaware School for the Deaf, the Delaware Autism Program; REACH; ILC; Private Placement; the Bilingual Program; and Sarah Pyle Academy. In addition, Tuition Tax is utilized for payments to similar programs offered by other Districts for attendance of Christina School District students.

**Units-** <u>Division I and Division III units</u> are earned based upon a State formula adjusted for age and child need. One Unit is earned for each number of students (see below table)

Pre-School	12.8
K-3	16.2
4-12 (Regular Ed)	20.0
4-12 (Basic)	8.4
Pre K-12 (Intensive)	6
Pre K-12 (Complex)	2.6

<u>Division II</u> Units are based on earned units adjusting for Vocational Units